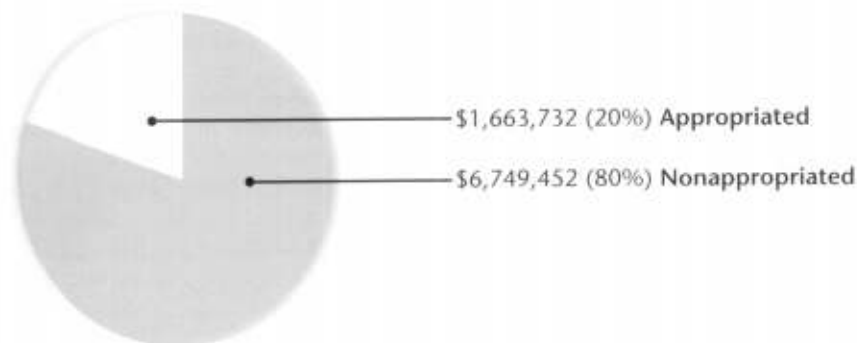


# Finances

The Institute increased external funds 47.5 percent from fiscal year 1998 to fiscal year 1999. The Institute's appropriated funds increased by 6.1 percent. The substantial increase in external funds was due largely to increased grant and contract activity resulting from the opening of the Institute's new Office of Policy and Administrative Studies (OPAS). The increase in appropriated funds came from the addition of two new Doctor of Public Administration joint-appointed faculty members in OPAS.

During fiscal year 1998, the Institute had a budget of \$6,144,908. This included \$1,567,904 in appropriated funds from the state and \$4,577,005 in funds from external sources and fees for services. During fiscal year 1999, the Institute's total budget was \$8,413,184. Of this, \$1,663,732 was appropriated support and \$6,749,452 was derived from nonappropriated funds.

## Income by Type Fiscal Year 1999



The Institute had a ratio of \$4.06 of outside support for every appropriated dollar it received. Of the more than \$6.5 million in nonappropriated revenue the Institute received:

- 76 percent was generated by grants and contracts from state government agencies;
- 11 percent came from foundations, the private sector, and federal and local government units;
- 8 percent was earned from the sales of publications and other fees for services;
- 4 percent came from gifts and contributions from individuals; and
- 1 percent came from training, workshop, and conference fees.

## Nonappropriated Income by Category Fiscal Year 1999

